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The Institute for Innovation & Implementation
 University of Maryland School of Social Work
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EDUCATION

- MSW 2004 University of Maryland, School of Social Work, Baltimore, MD
 Title IV-E Public Child Welfare Program
 Concentration: Management & Community
 Specialization: Families & Children
- B.A. 2002 The Pennsylvania State University, Schreyer Honors College, State College, PA
 Psychology, Summa Cum Laude

EXPERIENCE IN HIGHER EDUCATION

- 2016- Clinical Instructor & Co-Director of The Maryland Center, The Institute for
 Innovation & Implementation, University of Maryland School of Social Work
- 2012-2016 Program Director, The Institute for Innovation & Implementation, University of
 Maryland School of Social Work
- 2007-2012 Project Manager, Innovations Institute, University of Maryland School of Medicine
- 2003-2004 Administrative Assistant to the Chair (Faculty at UM SSW), Policy Practice Forum,
 Washington, DC

EXPERIENCE IN OTHER THAN HIGHER EDUCATION

- 2013 Consultant to Human Service Collaborative on the State of New York's CMS
 Innovation Grant Proposal
- 2008-2011 Consultant to the National Center on Housing and Child Welfare
- 2007 Director of Research & Evaluation, Maryland Governor's Office for Children
- 2006-2007 Manager, Systems of Care Initiatives, Maryland Governor's Office for Children
- 2006 Interim Manager, State Coordinating Council, Governor's Office for Children
- 2005-2006 Policy Analyst, Maryland Department of Human Resources
- 2004-2005 Policy Development Specialist, Maryland Governor's Office for Children
- 2003-2004 Social Worker Intern (Title IV-E), Maryland Governor's Office for Children
- 2003 Everett Public Service Intern, Child Welfare League of America, Housing &
 Homelessness Division

2002-2003 Foster Care Worker (Title IV-E Intern), Prince George's County Department of Social Services

HONORS RECEIVED

2002 Member, Phi Beta Kappa Society

2002 Finalist, Truman Scholarship

2002 Member, Psi Chi (International Honor Society in Psychology)

2001 Member, Golden Key International Honour Society

1999 National Merit Scholar

RESEARCH/PROGRAM SUPPORT

Project Director

2015- *Thrive@25: Maryland's Implementation Grant Develop a Model Intervention for Youth/Young Adults with Child Welfare Involvement At-Risk of Homelessness*, Administration for Children and Families, U.S. Department of Health and Human Services. PI: Elizabeth Greeno

2014-2016 *Youth REACH MD*, Maryland Department of Housing and Community Development. PI: Terry Shaw

2013-2015 *Thrive@25: Maryland's Planning Grant to Develop a Model Intervention for Youth/Young Adults with Child Welfare Involvement At-Risk of Homelessness*, Administration for Children and Families, U.S. Department of Health & Human Services. PI: Elizabeth Greeno.

2013 *Social Impact Bonds*, U.S. Department of Education (Subaward from the Maryland State Department of Education). PI: Michelle Zabel

2011-2012 *Children's Health Insurance Program Reauthorization Act (CHIPRA) Quality Demonstration Grant: 3 State Collaborative*, Centers for Medicare & Medicaid Services, U.S. Department of Health & Human Services (Subaward from the Maryland Department of Health and Mental Hygiene). PI: Michelle Zabel

2007-2011 *1915(c) Psychiatric Residential Treatment Facilities Demonstration Grant Waiver*, Centers for Medicare & Medicaid Services, U.S. Department of Health & Human Services (Subaward from the Maryland Department of Health and Mental Hygiene). PI: Sharon Stephan

Senior Policy Analyst

2014- *Title IV-E Waiver Demonstration Project*, Administration for Children and Families, U.S. Department of Health and Human Services (Subaward from Maryland Department of Human Resources). PI: Michelle Zabel

- 2014-2015 *Prince George's County System of Care Planning Grant*, U.S. Department of Health and Human Services. PI: Michelle Zabel
- 2013- *The National Training and Technical Assistance Center for Child, Youth and Family Mental Health (The Technical Assistance Network for Children's Behavioral Health)*, Substance Abuse & Mental Health Services Administration, U.S. Department of Health & Human Services. PI: Michelle Zabel
- 2013- *Children's Health Insurance Program Reauthorization Act (CHIPRA) Quality Demonstration Grant: 3 State Collaborative*, Centers for Medicare & Medicaid Services, U.S. Department of Health & Human Services (Subaward from the Maryland Department of Health and Mental Hygiene). PI: Michelle Zabel
- 2012- *Evidence to Success*, Annie E. Casey Foundation. PI: Michelle Zabel

PUBLICATIONS

Articles in Refereed Journals

- Harburger, D.**, Stephan, S., & Kaye, S. (2013). Children's behavioral health system transformation: One State's context and strategies for sustained change. *Journal of Behavioral Health Services & Research*. doi: 10.1007/s11414-013-9339-x
- Bruns, E.J., Walker, J.S., Zabel, M., Matarese, M., Estep, E., **Harburger, D.**, & Mosby, M. (2009). Intervening effectively in the lives of youth with complex behavioral health challenges and their families: The role of the wraparound process. *American Journal of Community Psychology*, 46, 314-331. doi: 10.1007/s10464-010-9346-5
- Harburger, D.** (2004). Reunifying families, cutting costs: Housing-child welfare partnerships for permanent supportive housing. *Child Welfare*, 83(5), 493-508.

Selected Technical Reports & Commissioned Papers:

- Harburger, D.S.** & Greeno, E. J. (2016). *Thrive@25 Phase 1: Maryland's Planning Grant to End and Prevent Homelessness for Youth with Foster Care Histories on the Rural Mid-Shore*. (Final Report). Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work.
- Greeno, E., **Harburger, D.S.**, Shannahan, R., Soulé, M. (2015). *Thrive@25 Phase I Evaluation Findings*. Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. Fact Sheet.
- Pires, S.A., Stroul, B., **Harburger, D.S.**, Boyce, S.P., Fields, S.C., & Zabel, M. (2015). *From Analysis to Implementation: A Financing Toolkit for States, Tribes, and Communities to Support and Sustain Systems of Care*. Rockville, MD: SAMHSA. Toolkit.
- Mettrick, J., **Harburger, D.S.**, Canary, P.J., Lieman, R.B., & Zabel, M. (2015). *Building Cross-System Implementation Centers: A Roadmap for State and Local Child Serving Agencies in Developing Centers of Excellence (COE)*. Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. White paper commissioned by the Annie E. Casey Foundation.
- Lieman, R.B., **Harburger, D.S.**, & Zabel, M. (2015). *The 2014 Maryland Child and Family Services*

- Interagency Strategic Plan*. Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. Report.
- Acuña, R., Shaw, T., Greeno, E., & **Harburger, D.S.** & the Demonstration Project Workgroup. (2015). *Maryland Unaccompanied Homeless Youth and Young Adult Demonstration Project: Phase One*. Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. Report.
- McGarrie, L., **Harburger, D.S.**, Sulzbach, D., & Estep, K. (2015). *Enhancing Maryland's Public Behavioral Health System of Care for Children & Youth* (Rev. ed.). Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. White paper.
- Harburger, D.S.**, McNear, D., Acuña, R., Nadiv, S., Greeno, E., Uretsky, M., & Zabel, M. (2014). *Baltimore City's Investments in Children and Families: A Review of Outcomes, Best Practices, and Financing for Baltimore's Promise*. Baltimore, MD: University of Maryland School of Social Work, The Institute for Innovation & Implementation. Report.
- Harburger, D.S.**, Cosgrove, J., Zabel, M., Farrell, J., & Shaw, T. (2014). *Maximizing the Reach of Maryland's Care Management Entities: Opportunities for the Maryland Children's Cabinet*. Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. Brief.
- Harburger, D.S.**, Zabel, M., Tsakalas, R., Spears, J.V., Grafwallner, R. H., & Social Impact Bond Workgroup. (2013). *Social Impact Bonds in Maryland* [Report to the Maryland General Assembly, House Appropriations Committee]. Baltimore, MD: Maryland State Department of Education. Report.
- Harburger, D. S.** & Zabel, M. (2013). *Sustainable financing for B'More for Healthy Babies: Commissioned paper for B'More for Healthy Babies by the Annie E. Casey Foundation, the Baltimore City Health Department, and the Family League of Baltimore City*. Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. Report.
- Lowther, J., Shannahan, R., Sulzbach, D., Cosgrove, J., **Harburger, D.S.**, & Zabel, M. (2013). *CHIPRA Children, Youth and Families' Crisis Response and Stabilization Report*. Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work.
- Harburger, D.S.**, Zabel, M., & Pires, S.A. (2013). *A Good and Modern Behavioral Health System: Redesigning Kentucky's Services and Supports for Children, Youth and Young Adults and Their Families*. Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. White paper.
- Woodruff, K., **Harburger, D.S.**, Bertell, R., West, A., Uretsky, M., & Barth, R.P. (2013). *Evaluation of State Laws on Child Abuse and Neglect: Commissioned Paper for the Institute of Medicine*. Baltimore, MD: University of Maryland School of Social Work.
- Harburger, D.S.** (2013). *Public Sector Financing: Terms & Definitions*. The Institute for Innovation & Implementation, UM School of Social Work. Baltimore, MD: Author. Brief.
- Harburger, D.S.**, Zabel, M., & Cosgrove, J.A. (2013). *Addendum to the Report on Maryland's public*

and private residential treatment centers. Prepared for the Maryland Department of Health and Mental Hygiene. The Institute for Innovation and Implementation, UM School of Social Work. Baltimore, MD: Author. Report.

McNear, D., **Harburger, D.S.**, Zabel, M., & Grimm, G. (2012). *Overview of the Baltimore City Cradle to Career Fund Matrix & Fund Maps.* Prepared for the Annie E. Casey Foundation. The Institute for Innovation & Implementation, UM School of Social Work. Baltimore, MD: Author. Brief.

Harburger, D. S., Lowther, J.R., Thomas, S., Mettrick, J.E., Farrell, J., Cosgrove, J.A., Zabel, M., Betsinger, S., & Lee, B. (2012). *A report on Maryland's public and private residential treatment centers.* Prepared for the Maryland Department of Health and Mental Hygiene in compliance with the Fiscal Year 2013 Joint Chairmen's Report, P.60. The Institute for Innovation and Implementation, UM School of Social Work. Baltimore, MD: Author. Report.

Nadiv, S., **Harburger, D.S.**, & Sulzbach, D. (2012). *Home Visiting in Maryland: Opportunities and Challenges for Sustainability.* The Institute for Innovation and Implementation, UM School of Social Work. Baltimore, MD: Author. White paper.

Harburger, D.S. & Zabel, M. (2012). *An introduction to fund mapping in children and family services.* The Institute for Innovation & Implementation, UM School of Social Work. Baltimore, MD: Author. White paper.

Sulzbach, D., Zabel, M., & **Harburger, D.** (2012). *Maryland's Care Management Model in Relation to Health Care Reform and Behavioral Health Integration Efforts.* The Institute for Innovation and Implementation, UM School of Social Work. Baltimore, MD: Author. White paper.

Harburger, D.S. (2009). *RTC Waiver Policy Manual.* Baltimore, MD: Author. Policy Manual.

Innovations Institute, University of Maryland. (July 2009-July 2011). *Wraparound Semi-Annual State Report Series.* Prepared for the Governor's Office for Children and the Department of Health and Mental Hygiene. Semi-Annual Report.

Harburger, D., Zabel, M., Leaf, P., Barth, R., DePanfilis, D., Dodge, D., Rogers, K., Hong, M., Shaw, T., Goldman, E., Jackson, E., et al. (2008). *The Maryland Child and Family Services Interagency Strategic Plan.* Prepared for the Maryland Children's Cabinet, the Governor's Office for Children, and the Department of Juvenile Services. Strategic plan.

The Maryland Child and Adolescent Innovations Institute. (2008). *The Maryland care management model: Care coordination using high-fidelity Wraparound to support the needs and strengths of youth with complex needs and their families.* White paper.

PRESENTATIONS

Refereed Presentations

Greeno, E.J., Lee, B.R., **Harburger, D.**, & Uretsky, M.C. (2016, January). *Well-being and psychosocial function of youth in-care and young adults with foster care histories: Implications for practice.* ePoster presented at the Society for Social Work and Research 20th Annual Conference, Washington, D.C.

Sulzbach, D. & **Harburger, D. S.** (2014). *Leveraging Financing Opportunities to Sustain and Expand*

Systems of Care: The Affordable Care Act and Title IV-E Demonstration Waivers. Workshop at the Georgetown University Training Institutes, Washington, DC.

Pires, S., Anderson, N., Dowd, B., **Harburger, D.S.**, McCrary, D., & Simons, D. (2012). *Care management entities: Improving the quality and cost of care in the context of health reform.* Institute at the Georgetown University Training Institutes, Orlando, FL.

Harburger, D.S. & Sulzbach, D. (2010, 2011). *Maryland: Our Many Systems.* Presentation to the Youth Track at the Maryland System of Care Training Institutes, Baltimore, MD.

Harburger, D.S., Malat K., & Zachik, A. (2010). *RTC Waiver: Community Treatment and Support for Maryland's Children and Youth with Intensive Mental Health Needs.* Presentation at the Mental Hygiene Administration's Annual Conference, Baltimore, MD.

Harburger, D.S., Malat, K. & Arriaza, P. (2010). *Home- and Community-Based Services: Becoming an RTC Waiver Provider and Other Opportunities for Providers.* Presentation at Maryland's System of Care Training Institutes, Baltimore, MD.

Invited Presentations

Harburger, D.S. (2015). *Thrive@25 and Youth REACH MD: Ending and Preventing Homelessness for Maryland Youth.* Keynote speech at the AIRS/City Steps Breakfast Event, Baltimore, MD.

Pires, S.A., Fields, S., & **Harburger, D.S.** (2015). *Briefing on Medicaid Issues and Work Related to Children with Significant Needs.* Presentation to staff of the Annie E. Casey Foundation, Baltimore, MD.

Harburger, D.S. & Sulzbach, D. (2015). *Financing Children's Mental Health in Maryland 101.* Presentation to the Prince George's County, Maryland System of Care Planning Grant Steering Committee, Largo, MD.

McNear, D., Acuña, R., & **Harburger, D.S.** (2015). *Prince George's County's Investments in Children & Families: A Review of Financing for Prince George's County Department of Health: Cradle to Career and Behavioral Health Fund Mapping FY2011, 2013, & 2015.* Presentation to the Prince George's County, Maryland System of Care Planning Grant Steering Committee, Largo, MD.

Harburger, D.S. (2014). *Policy Writing with a Purpose: Finding Your Inner Wonk.* In-Service Professional Development Training for The Institute for Innovation & Implementation, University of Maryland School of Social Work.

Walker, J., Pires, S.A., & **Harburger, D.S.** (2014). *Basics of Rate-Setting for Family-Run Organizations.* Presentation for the Family-Run Organization Implementation Exchange, The Technical Assistance Network for Children's Behavioral Health, Baltimore, MD.

McNear, D., **Harburger, D.S.**, & Zabel, M. (2013). *Overview of Baltimore City FY 2011 "Cradle to Career" Fund Matrix & Fund Maps: School Readiness, Grade-Level Reading, & Transition-Aged Youth.* Presentation to the Mayor's Pay for Success Workgroup, Baltimore, MD.

McNear, D., Grimm, G., **Harburger, D.S.**, & Zabel, M. (2012). *Baltimore City FY 2011 "Cradle to*

- Career” Investments.* Presentation to the Annie E. Casey Foundation, Baltimore, MD.
- Harburger, D.S.,** Mills, T., Pires, S.A., & McNeal, N. (2012). *Mental health and behavioral health.* Presentation to the CMS CHIPRA Quality Demonstration Grant All-Grantee Call.
- Harburger, D. S.** (2012). *Ensuring Sustainability: Maryland’s Development of a 1915(i) State Plan Amendment for Children.* Presentation to the CHCS CHIPRA Learning Collaborative, Baltimore, MD.
- Harburger, D.S.** (2011). *A Brief Introduction to Maryland’s Children’s Health Insurance Program Reauthorization Act (CHIPRA) Quality Demonstration Program: Care Management Entities for Children With Serious Behavioral Health Needs.* Presentation to the Maryland Care Management Entity Stakeholders’ Council, Annapolis, MD.
- Harburger, D.S.,** Mills, T., & Vucicivec, M. (2011). *Maryland-Georgia-Wyoming Collaborative: Care Management Entities for Children with Serious Behavioral Health Needs: A CHIPRA Quality Demonstration Grant.* Presentation to CMS CHIPRA Quality Demonstration Grant All-Grantee Call.
- Grimm, G. & **Harburger, D.S.** (2011). *Financing Care Management Entities and Wraparound in Maryland.* Webinar presentation to the Medicaid Waivers Learning Community.
- Harburger, D.S.** (2010). *Care Management Entities and the RTC Waiver: Opportunities to Prevent Voluntary Placements.* Presentation at the Voluntary Placement Agreement Summit, University of Maryland School of Social Work, Baltimore, MD.
- Harburger, D.S.** (2010-2012). *Maryland State Update to the CHIPRA Learning Collaborative.* Ongoing presentation to the CHIPRA Learning Collaborative (MD, GA, WY & CHCS), updated prior to each meeting.
- Harburger, D.S.** and Lowther, J. (2010). *Wraparound Policy Manual Booster Training to Care Management Entities.* Training to Care Management Entity Staff in Baltimore, Rockville, and Salisbury, MD.
- Harburger, D.S.** (2009). *Provider Enrollment Training for Care Management Entities.* RTC Waiver Provider Enrollment Training to Care Management Entities, Baltimore and Annapolis, MD.
- Harburger, D.S.** (2009). *RTC Waiver 101.* RTC Waiver Policy Manual Training to Care Management Entities and Core Service Agencies, Baltimore and Annapolis, MD.
- Harburger, D.S.** (2009). *RTC Waiver Training for Core Service Agencies.* Policy training for CSAs, Baltimore and Annapolis, MD.
- Harburger, D.S.** (2009). *The RTC Waiver: What Does It Mean To Me As A Provider?* Presentation at the Washington County (MD) System of Care Training.
- Harburger, D.S.** (2008). *Maryland’s 1915(c) Psychiatric Residential Treatment Facilities Demonstration Project Waiver: Building on Maryland’s Systems of Care & Child & Adolescent Home- and Community-Based Programs.* Presentation to CMS PRTF Demonstration Grantee Meeting, Annapolis, MD.

TEACHING

- 2015 *The Ethics of Evidence-Based Practice in Community-Based Care with Children and Families.* Continuing Education Seminar at Kennedy Krieger Institute, Baltimore, MD. Co-taught with B.A. Anthony, K. Keegan & M. Zabel.
- 2012 *How to Write a Policy Brief that a Policy Maker Will Read.* SOWK 715, Child and Social Services Policy, University of Maryland School of Social Work. Guest Lecturer.

PROFESSIONAL ACTIVITIES

Proposal Review Team

- 2015 29th Annual Research & Policy Conference on Child, Adolescent, & Young Adult Behavioral Health, University of South Florida

Grant Review Team

- 2012 Administration on Children, Youth and Families, U.S. Department of Health and Human Services

Board Membership

- 2004-2005 Governor's Appointment to the State Citizen's Review Board for Children, Baltimore, MD

Committee Membership

- 2015- Baltimore City Department of Social Services, Health Services Advisory Committee
- 2014- Maryland Title IV-E Waiver Demonstration Project Steering Committee
- 2014- Maryland Title IV-E Waiver Demonstration Project Advisory Council

UNIVERSITY AND SCHOOL OF SOCIAL WORK SERVICE

- 2011- SSW Team Captain, NAMIWalks Baltimore
- 2010- Coordinator, Community Service Activities, The Institute for Innovation & Implementation
- 2009- Member, Alumni Admissions Review Panel, University of Maryland School of Social Work
- 2008-2010 Member, Grandparent Family Connections Advisory Group